



Budget In Brief Fiscal Year 2002



#### INTRODUCTION\_

Allegany County Government strives to provide the citizens of Allegany County efficient services of the highest quality. Although tough decisions have to be made with the fiscal limitations, our goal is to be responsive to your needs, open to new ideas and continuously improve our service.

#### **Allegany County Elected Officials:**

#### **Board of County Commissioners**

Dale R. Lewis, President James J. Stakem Robert M. Hutcheson

#### **Circuit Court Judges**

J. Frederick Sharer, Circuit Court Judge Gary G. Leasure, Circuit Court Judge

#### Judges of Orphan's Court

Billie J. Gilpin Donna F. May Joseph D. Madden

State's Attorney - Lawrence V. Kelly

Sheriff - David A. Goad

Register of Wills - William F. Lashbaugh

Clerk of Circuit Court - Raymond W. Walker

#### **Board of Education**

Timothy C. Woodring, President Enordo R. Arnone Jane M. Dawson Judith N. Thelen Donna D. Truesdell



#### **Vision Of Allegany County**

Allegany County will be the premier community in our region to live, work, and play. To achieve this, we will be responsive to our citizens and other stakeholders through effective communication, efficient delivery of core services, management of available resources, development of new resources, and innovative utilization of staff, technology, and partnerships.

### **Mission Of Allegany County**

The mission of Allegany County government is to provide core services and programs to improve the quality of life for its citizens and other stakeholders. The county must be a strong regional leader in promoting and facilitating commerce, economic growth, quality education, and community development. Further, we must endeavor to utilize our fiscal and human resources to develop and implement accessible, cost effective, high quality services, which must be improved and enhanced through employment of emerging technologies, methods, and partnerships.

County business must be conducted in an open, professional and ethical manner with the overall good of the community as its goal. Citizens are valued customers and as such, their concerns and input must guide our efforts and they must be treated in a timely, equitable and respectful manner.

County employees are our greatest resource. They must be treated as valued members of the organization and receive the training and support necessary to excel at their jobs.



The 2002 budget outlines county services by the following major functional category and the costs of those services:

- General Government
- Public Safety
- Public Works
- Health
- Public Welfare
- Education
- Recreation and Culture
- Conservation of Natural Resources
- Urban Development & Housing
- Economic Development
- Intergovernmental
- Miscellaneous
- Operating Transfers to Other Funds
- Appropriations to Other Units
- Special Revenue Funds
- Debt Service Fund
- Capital Projects Funds
- Enterprise Funds





#### **COUNTY PROFILE**

#### Location:

The county is located along the Potomac River in the western portion of Maryland. At the junction of the Potomac River and Wills Creek is The Narrows which provide a natural entrance through the Appalachians. It is bordered by Pennsylvania to the north (Mason-Dixon Line) and West Virginia to the south. Allegany County is long and narrow from east to west and comprises an area of 428 square miles ranking it as 13th largest among Maryland's 23 counties.

The eastern part of the county consists of 4 mountain ranges and the western part is located in the Allegheny Plateau of the Appalachians. Cumberland is the County Seat and there are six other incorporated towns within the County that serve the citizens.

#### History:

Allegany County is known as a "mountain county." The original inhabitants of Maryland were the Algonquins with the Shawnees settling in the Western region near the Potomac; however, they fled with the first white settlers who came here for the hunting, trading and farming. In the summer of 1755 Colonel George Washington returned to this region as a member of General Edward Braddock's staff at Fort Cumberland to establish his first military headquarters near the banks of the Potomac. George Washington thus began his military career here and in 1794, as President, ended it here.

In 1789 the Maryland General Assembly established Allegany County which split from Washington County. The name Allegany comes from the Indian word "ooklikhanna" meaning "bountiful stream."

#### Government:

Allegany County acts as the administrative body of the state exercising those powers delegated by the state. Since becoming the second Maryland County to adopt Code Home Rule in 1974, the county government has the power to legislate any local issues with several state-imposed exceptions. Allegany County adopted a Board/Administrator form of government in 1996 with a three-member board of commissioners serving consecutive 4-year terms. Other elected officials in the county include a Sheriff, States Attorney, Register of Wills, Clerk of Circuit Court, Judges of Orphans Court, Judges of Circuit Court and the Board of Education.

The Board of Commissioners is assisted by an appointed County Administrator to manage the day to day business. Each year an independent auditor is appointed to audit the finances. County government currently employs over 500 classified, union and contract workers. To meet the county's \$100 Million annual budget, revenues come from real estate taxes, state income taxes, business taxes and grants from other levels of government to fund public education, public works, housing & community development, economic development and a wide array of mandated entitlement programs.



#### MAJOR GOVERNMENT FUNCTIONS

#### General Government

This encompasses the operation of some 32 functions of government including the County Commissioners, Administrator, Circuit Court, States Attorney, Election Board, Finance & Tax, County Attorney, Human Resources, and Community Services (which encompasses Planning & Zoning, Permits, Grants & Special Projects, Housing and Animal Control) and Maintenance of Public Facilities. General Government accounts for 9% of the expenditures of County Government at \$5.5 Million.

#### Judicial System

This system is governed by state law. There are three courts in the county: Circuit, District and Orphans'. No county funding is provided to the District Court which replaced the old Trial Magistrates System. We are responsible for providing approximately \$270,000 in salaries, operating and capital costs for the operation of Circuit Court. Allegany County is responsible for the costs (\$32,171) of the Orphan's Court System whose three judges are elected every 4 years. We also provide matching funds to the grant money received for the operation of the Circuit Court Masters Program (\$146,164). In July 2000 we began the Family Law Master Program. A designated attorney (master) hears all uncontested divorce or custody cases, emergency hearings, all Department of Social Services juvenile cases. The department operates on \$189,568 with a hearing officer and one support staff to make recommendations to the Circuit Court on family law matters. The county funds most of the cost of the law library, as well as the Petit and Grand Juries.

The State's Attorney is responsible for prosecution of state criminal cases following investigation and arrest of the accused. The State's Attorney's operation is funded with over \$681,932 in county monies. The Child Support Division is administered by the State's Attorney. This unit handles all phases of support for children: paternity, setting support amounts and the enforcement of support orders. We are reimbursed 66% of the expenditures of this program. The county will provide \$228,047 this year. With the loss of grant funds to the Victim-Witness Program to assist and support those residents affected by crime the county has picked up the funding for this mandated program. Grants have also provided for a domestic violence prosecutor and a assistant for the victim advocacy program (\$140,221).

All Judicial costs exceed \$1.85 million of the General Government costs.

#### Public Safety

The Sheriff serves as an officer of the Circuit Court, chief county peace officer and custodial officer of the jail.

Road Patrol - Under his direct supervision there are 27 employees (19 sworn officers). The Sheriff's Department administers several grants which help provide alternative programs to



incarceration, additional community police presence, new radar guns, redeployment of police on the street and additional personnel. Total cost of operation is \$1.444 Million.

C3I Unit, created as a cooperative effort several years ago is partially funded by the county. Along with support from the state and municipal police they investigate criminal cases.

**Detention Center** – Later this year we plan to open the doors of the new Detention Facility which will house 190 inmates. Various grant programs have been implemented which counsel inmates on substance abuse, provide community service and work crew programs. The cost of operating the Detention Center will be \$4.3 Million, up from \$2.85 Million last year.

Fire - The County provides funding of over \$844,156 to help with the operation of each of the 23 fire and rescue organizations in Allegany County which represents a \$49,114 (6.2%) increase over last year.

Emergency Management - Previously known as Civil Defense, this agency has been integral in the recovery from the recent floods. In addition, they are responsible for the 911 Emergency System. Allegany County was one of the first rural counties in Maryland to implement this system back in 1979. We have continuously upgraded the system to better serve the county. Emergency Management provides a Director, Assistant Director, clerical and custodial employees as well as 11 dispatchers. Approximately \$869,017 is used for this operation. The total of all Public Safety costs: \$8.7 Million

#### Public Works

This department has over 160 employees covering several divisions. There are 5 professional The Utilities Division operates with 22 employees and several contract engineers on staff. workers depending on the projects to be completed and has jurisdiction over all water and sewer matters within the county with the exception of incorporated municipalities and LaVale. Through the sanitary commission there are 13 sanitary sub-districts operating in the county and several water distribution systems serving approximately 10,000 customers. Division is responsible for the maintenance of numerous county properties as well as the jail building, court house, emergency management, nursing home, libraries, office complex, etc. Approximately 18 employees are assigned to this department. The Roads Division is made up of a division chief, roads management staff and support personnel and 60 road workers who are responsible for constructing, repairing and maintaining 550 miles of road and 100 bridges. The Engineering Division develops and administers in-house and contract construction projects. This 16 member professional staff assists with many economic development expansion projects, highway and utility projects. The Allegany Transit Authority employs 22 full-time and several part-time employees to operate the County's bus and van transit system. The department also operates the County's solid waste refuse disposal site and recycling programs. Public Works has a combined operating budget of over \$18 Million and oversees the design and construction of an additional \$5-10 Million in capital projects each year.



#### Health

The Allegany County Health Department is a local office of the State Health Department with the mission to promote health, prevent disease and disabilities for Allegany County residents. It will administer 43 grants and programs and employ over 336 employees for a total combined budget of \$14.5 Million. The County will fund \$938,781 for programs with another \$271,767 toward the maintenance and operation of the facility on Willow Brook Road. The ACHD places emphasis on nutrition and supplementation (WIC). It will expand mental health services for children in 16 schools and promote immunization, education and health evaluation through school nurses. ACHD promotes Healthy Start for pregnant women, protects the community from spread of communicable diseases. The department serves as enforcement agent for monitoring/regulating inspections of food service facilities. It inspects well and public water systems. ACHD is engaged in community partnerships such as Cigarette Restitution Fund Initiative, colorectal cancer prevention and control of tobacco use in the county.

#### Public Welfare

County appropriations total \$1.947 Million. The Alltrans/Medtrans operations account for approximately \$701,000 in funds to provide needed transportation for the elderly and handicapped on medical assistance. Another \$683,400 is provided to the Human Resource Development Commission toward its \$6 million budget which offers 15 programs throughout Allegany County aimed at providing essential services to 12,000 poor and elderly residents. They operate with 150 employees and 300 volunteers. In addition, they oversee the Head Start, Energy Assistance, Homeless Services and Low Income Housing Programs. The Family Crisis Resource Center receives \$67,000 to provide emergency shelter and other services for victims of domestic crime. The Commissioners also provide funds to assist the Emergency Shelter Program, Child Abuse Program and Childrens Council.

#### Education

The County will fund \$30,305,500 for education. The Board of Education will receive \$25,030,000 in County funding in 2002. The five member elected Board determines local educational policy with the appointed Superintendent serving as Executive Officer. The public school system employs 1,233 serving 10,490 students. In addition to the \$25.0 Million, the county shares funding with the state for capital school construction projects and improvements. The debt service on these projects total \$1,932,220 for 2002. Allegany College provides both credit and non-credit continuing higher education opportunities to area residents. Expected fall enrollment for full credit students will be 2,369. They will receive \$5,275,000 in county funds. A small allocation to the Maryland School for the Blind is provided.

#### Recreation and Culture

Over \$1.421 Million is allocated for this category with over 52% designated for the Allegany County Library System this year. In addition to the library on Washington Street, there are branches in Frostburg, Georges Creek, LaVale, South Cumberland and Westernport. The system operates a bookmobile headquarters in LaVale. The 7-member Board of Library Trustees set



policy carried out by the Executive Director, who is responsible for the overall operation of the libraries. Program Open Space Projects account for \$395,000 in funds to provide to the county and various communities ball fields, playgrounds, tennis courts and parks to areas that may have never received such facilities without this state program. The county also provides \$135,615 for the annual County Fair along with funding for the Arts Council, Historic Society, Ag Expo and Allegany County Homecoming.

#### Conservation of Natural Resources

A total of \$211,654 will be allocated to this category with approximately half going to Cooperative Extension and half to Soil Conservation. The Agricultural Extension Agent (Cooperative Extension) will receive \$101,285 to help fund their operating costs to bring 5 programs to county residents which include agriculture & natural resources, home economics, 4-H and youth, community resource development and marine advisory. The remaining \$110,369 will fund Soil Conservation salaries of employees who assist the county in sediment erosion control, storm water management and the permitting process.

#### Economic Development

This department is the official economic development agency of county government. members of its staff are Allegany County employees and the department is funded by the County Commissioners and the private sector. The department has 4 primary areas of responsibility: Marketing, Asset Administration, Program Administration and Financial Packaging. Just over \$446,490 in the General Fund goes to this department. The Scenic Railroad will receive \$170,000 with \$243,112 going to the Visitors Bureau. Funding is also provided for the Toll House Maintenance and Thrasher Museum. Economic Development is also responsible for the Revolving Building Fund. (See "Special Revenue Funds" below).

Total Economic Development & Opportunity: \$987,580

#### <u>Intergovernmental</u>

This includes small appropriations (\$28,704) to municipalities.

#### <u>Miscellaneous</u>

This includes contingency funds along with insurance costs and employee benefits. Total Miscellaneous: \$1,072,083

#### **Operation Transfers to Other Funds**

Money to be transferred to various funds to provide local match or county appropriations to fund various programs. For example, funds to Highway Fund, Transit or Debt Service.



#### Special Revenue Funds

This represents dedicated revenue that must be spent for its specific, intended purpose. Over \$6.36 Million of this is the Highway Fund. Additional examples of special revenue are: Coal Haul, Transit, CDBG, Housing & Community Development Fund and the Revolving Building Fund. Funding is received by the county and must be used specifically for these activities. This year the Revolving Building Fund will receive \$1.4 Million from rents to be used primarily for operating expenditures, PPG Building, Gateway Center Operating and Debt Service payment. County Government has taken over the operation of the Office of Children, Youth & Families funded by federal and state revenue in the amount of \$1.648 Million.

#### Debt Service Fund

This is a collection of interest and principal payments on county bond issues and other debt incurred by the County (for example state MILA loans, etc.) The General Fund portion is \$5,098,363 with another \$1.1 Million from the Revolving Building Fund. Basically, this represents "what we owe on what we borrowed." Allegany County maintains a Baa1 rating by Moody's Investors Service. Moody's Investor Service upgraded Allegany County from Baa2 to Baa1 on February 24, 2000. Standard & Poor's rating is A-.

Total Debt Service fund Revenue: \$6.265 Million

#### Capital Projects Fund

This category covers all major capital improvements funded by the County. There are over 50 projects the County is involved in within the 5 year Capital Improvement Program. These include projects of the Board of Education, Allegany College, water, sewer & infrastructure projects and libraries. Most significant will be the County's Correctional Facility replacing the Jail in this fiscal year. The county borrowed \$15.2 Million in the form of General Obligation Bonds in 1998. While the county made the commitment of no bond borrowing from 1998 through 2001, a number of projects continue to be undertaken with internal financing, state grants and federal grants.

#### Enterprise Funds

These are funds set up to be self-supporting and accounted for as a private business. The Allegany County Nursing Home, Water District Fund and Sanitary Districts Fund are examples. They pay for their capital and operating costs through user fees. For example, the nursing home utilizes patient fees to cover its costs making it relatively self-sufficient.



## Allegany County, Maryland

#### **Miscellaneous Statistics**

Date of Incorporation: December 25, 1789

Form of Government: Board/Administrator

County Seat: Cumberland

Area: 428 square miles

County Roads: 550 miles

Number of Registered Voters: 41,517

2000 Census Population: 74,930

Number of Full Time Employees: 504

## Allegany County Population by Census Year

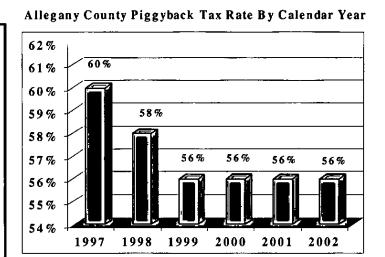
	<u>Total</u>	<b>Incorporated Areas</b>	<b>Unincorporated Areas</b>
1950	89,556	52,679	36,877
1960	84,169	47,828	36,341
1970	84,044	43,541	40,503
1980	80,548	39,321	41,227
1990	74,946	36,645	38,301
2000	74,930	33,731	41,199



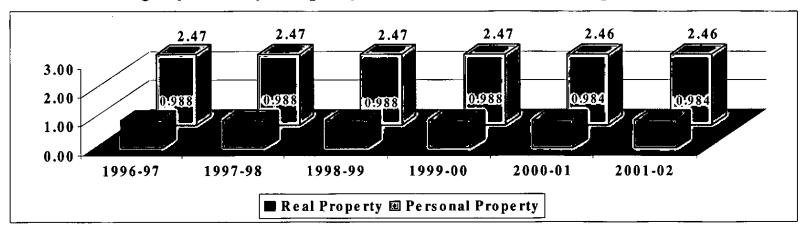
#### Primary General Fund Revenue Rates

The Board Of County Commissioners Is Providing The Following Information To Assist
The Taxpayers In Better Understanding Where County Tax Revenue Comes From

Real Property Taxes	\$0.984 Per \$100 Assessed Value		
Personal Property Taxes	\$2.46 Per \$100 Assessed Value		
Income Taxes	56%		
Hotel/Motel Tax	5.0 %		
Admissions & Amusement Tax	7.5%		
Trailer Tax	15% Of Gross Rent		
County 911 Fee	\$0.50 Per Month		
Transfer Tax	0.2 %		
Recordation Tax	\$2.20 Per \$500		
Coal Tax	\$0.30 Per Ton Mined - Total		
	\$0.20 General Fund		
	\$0.09 Coal Haul Road Fund		
\$0.01 Coal Towns			
TV Franchise Fee	2% to 5% Depending On Locality		



#### Allegany County Property Tax Rates (Non-Municipal Areas)



Note: 1996 - 2000 Real Property Rates Restated To Full Cash Value Assessment

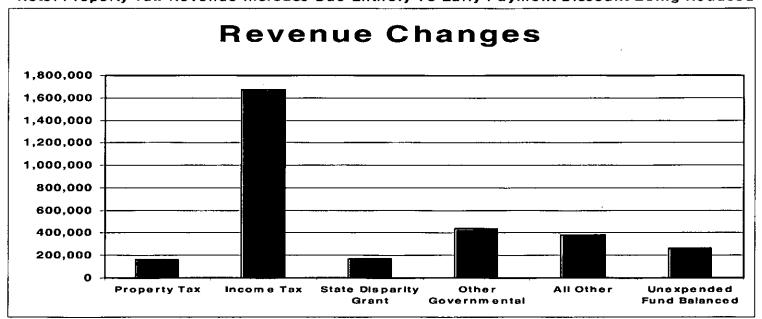
Tax Rate Per \$100 Assessed Value



#### FY2002 General Fund Budget Revenue Comparison

	FY 2001 Original	FY 2002 Adopted	Difference	Percentage Difference
Local Property Taxes	\$26,219,612	\$26,379,260	\$159,648	• 0.6%
Local Income Taxes	16,825,000	18,500,000	1,675,000	10.0%
Other Local Taxes	1,410,000	1,465,000	55,000	3.9%
Licenses & Permits	489,300	510,300	21,000	4.3%
State Disparity Grant	5,099,138	5,264,420	165,282	3.2%
Other Intergovernmental	2,365,798	2,800,255	434,457	18.4%
Service Charges	1,692,460	1,927,904	235,444	13.9%
Fines & Forfeitures	26,700	25,600	-1,100	-4.1%
Interest	647,570	888,668	241,098	37.2%
Rents	464,100	151,000	-313,100	-67.5%
Miscellaneous	79,400	189,439	110,039	138.6%
Transfers In	920,460	953,804	33,344	3.6%
Total Revenue	56,239,538	59,055,650	2,816,112	5.0%
Unexpended Balance Prior Year	1,348,591	1,608,262	259,671	19.3%_
Total Sources	\$57,588,129	\$60,663,912	\$3,075,783	5.3%

\* Note: Property Tax Revenue Increase Due Entirely To Early Payment Discount Being Reduced

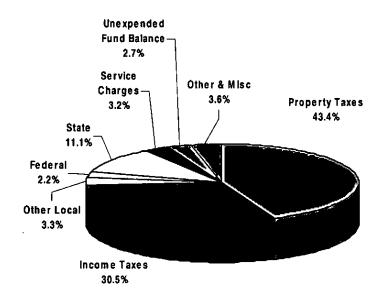


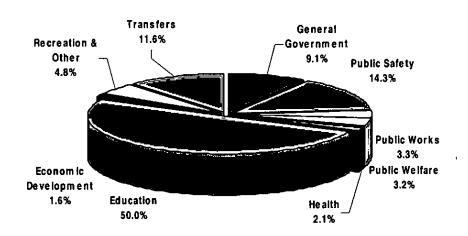


## General Fund Revenue & Expenditures For Fiscal Year 2002

### FY 2002 Revenues

## FY 2002 Expenditures

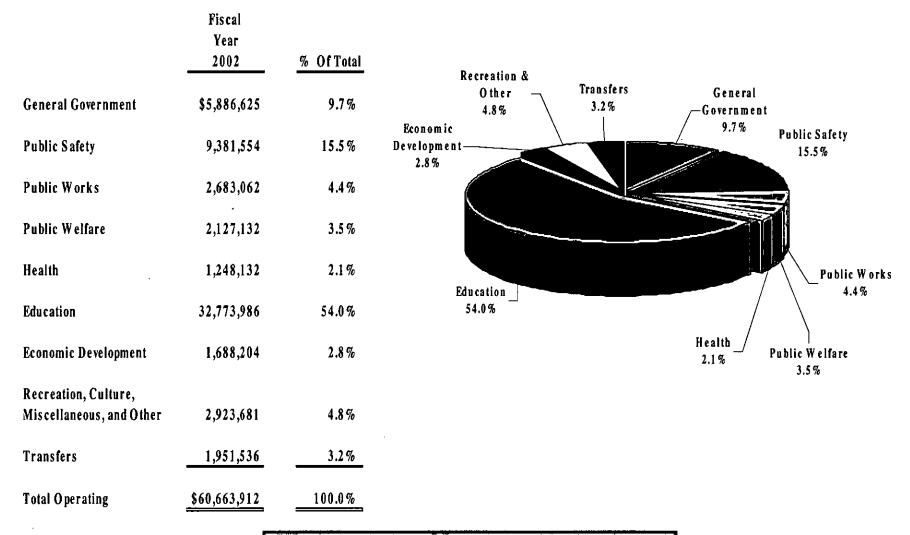




Note: Revenue & Expenditures Equal \$60,663,912



## How Your County Taxes Are Expended



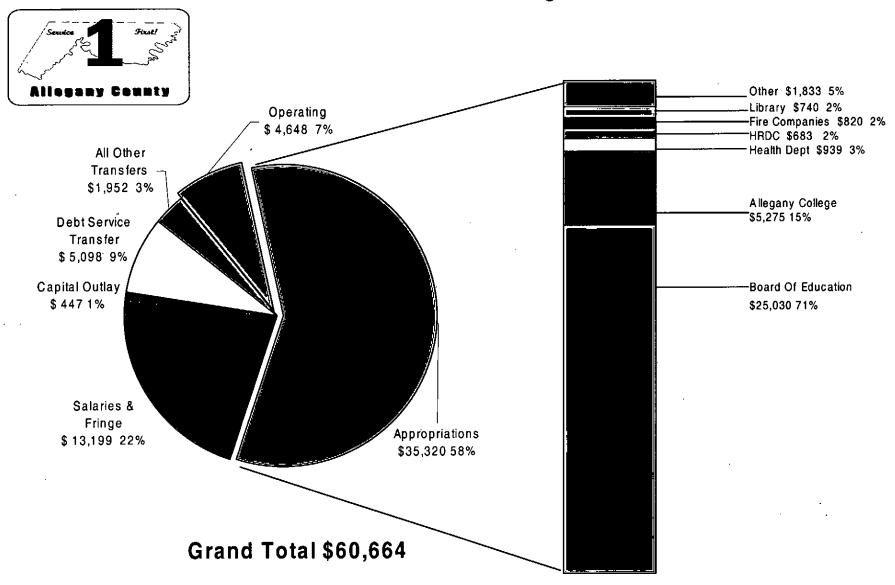
Note: Debt Service Payments Are Included In Each Category Area



## FY2002 General Fund Budget Expenditure Comparison

	FY 2001 Original	FY 2002 Adopted	Difference	Percentage Difference
General Government	\$5,186,745	\$5,530,029	\$343,284	6.6%
Public Safety	7,854,530	8,655,939	801,409	10.2%
Public Works	1,968,858	2,025,831	56,973	2.9%
Health	1,197,933	1,248,132	50,199	4.2%
Public Welfare	1,657,746	1,947,290	289,544	17.5%
Education	29,005,500	30,305,500	1,300,000	4.5%
Recreation & Culture	1,279,470	1,421,429	141,959	11.1%
Conservation Of Natural Resources	198,420	211,654	13,234	6.7%
Urban Development & Housing	167,747	179,842	12,095	7.2%
Economic Development	866,713	987,580	120,867	13.9%
Intergovernmental	28,704	28,704	0	0.0%
Miscellaneous	1,037,025	1,072,083	35,058	3.4%
Subtotal	\$50,449,391	\$53,614,013	\$3,164,622	6.3%
Transfers:			•	
Highway Fund	1,647,981	1,604,330	-43,651	-2.6%
Transit Fund	132,548	124,705	-7,843	-5.9%
Housing Fund	141,399	173,725	32,326	22.9%
Revolving Building Fund	26,902	31,965	5,063	18.8%
Narcotic Task Force	14,952	16,811	1,859	12.4%
Debt Service Fund	5,174,956	5,098,363	-76,593	-1.5%
Total Transfers To Other Funds	\$7,138,738	\$7,049,899	-\$88,839	-1.2%
Total General Fund Appropriations	\$57,588,129	\$60,663,912	\$3,075,783	5.3%

## Allegany County, Maryland Fiscal Year 2002 General Fund Budget In Thousands



# Allegany County General Fund FY 2002 Budget Services Funded By Allegany County Government Not Provided by Municipal Government

Service	Dollars		
Board Of Education	\$25,030,000		
Allegany College	5,275,000		

	*****	
Board Of Education	\$25,030,000	
Allegany College	5,275,000	
Debt Service On Services	4,084,536	
Detention Center	4,401,426	
Health Department	1,248,132	
Allegany County Library	740,000	
911	736,529	
HRDC (Sr Citizen Centers)	683,400	
State's Attorney	681,932	
Circuit Court	503,932	
Economic Development	446,490	
Animal Control	283,807	
Visitor's Bureau	243,112	
Airport	235,000	
Child Support	228,047	
Election Office	217,494	
Solid Waste Recycling	198,225	
Family Law Master	189,568	
Housing	173,725	
Circuit Court Master Program	146,164	
Emergency Management	132,488	
Transit Operation	124,705	
Alternative Sentencing Program	111,405	
Soil Conservation	110,369	
Agricultural Extension Agent	101,285	
Liquor Board	98,852	
Haz Mat	73,406	
Home Detention	62,981	
Orphan's Court	32,171	
Orphan's Court	34,1/1	
Total 29 Services For 76.8% Of Budget	\$46,594,181	
Total General Fund Budget	\$60,663,912	



Tax Differential By Municipality				
Municipality:				
Barton	\$3,263			
Cumberland	582,221			
Frostburg	166,299			
Lonaconing	12,742			
Luke	260,672			
Midland	2,840			
Westernport	24,081			
Total	\$1,052,118			

Note: Services About Represent Primary Services And Is Not All-Inclusive

## How Your Property Taxes Are Calculated



Assessed Property Value	\$100,000
Divided By \$100 Increments	100 a
Multiplied By The Combined Tax Rate	\$1.068 b
Total Property Taxes Due	\$1,068

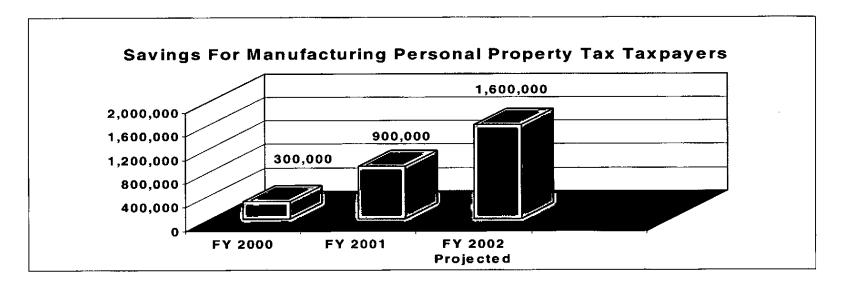
a For State And County real property tax purposes, real property is valued at market or "full cash value." Effective as of Ocotber 2000, real property is assessed at 100% of its cash value. All property is physically inspected once every three years and any increase in full cash value arising from such inspections is phased in over the ensuing three taxable years in equal installments by the Maryland Assessment and Taxation Office.

b Combined tax rate is broken down into \$0.984 and \$0.084 respectively for County and State

Note: The Above Example Is For Non-Municipal Properties And Properties In Non-Special Taxing Areas

#### **Allegany County Assessable Property Bases**

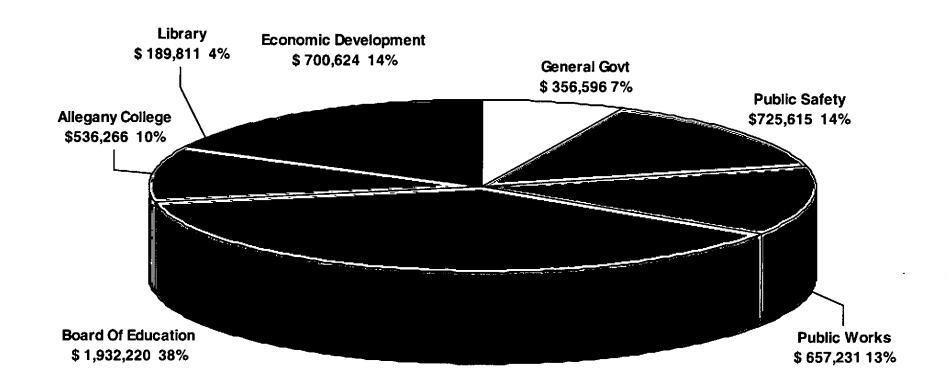
.\		2002 Assessable			
<u> </u>		2002 Assessable	Personal Property &	Total	
Municipality	2001 Assessable Base	Real Estate Base	Public Utility Base	Assessable Base	
/ Barton	\$7,807,980	\$7,938,988	\$902,970	\$8,841,958	
Cumberland	521,671,910	531,443,786	81,953,320	613,397,106	
Frostburg	176,362,035	182,499,238	19,388,400	201,887,638	
Lonaconing	17,978,905	18,583,877	2,367,900	20,951,777	
Luke	64,004,425	64,105,392	160,552,200	224,657,592	
Midland	7,228,285	7,637,586	495,040	8,132,626	
Westernport	39,305,275	40,431,664	2,350,250	42,781,914	
Unincorporated	1,205,153,295	1,235,744,093	<u>295,042,877</u>	<u>1,530,786,970</u>	
Total	\$2,039,512,110	\$2,088,384,624	\$563,052,957	\$2,651,437,581	
Total	\$2,039,512,110	\$2,088,384,624	\$563,052,957	\$2,651,4	



As part of a strategy to promote economic development, Allegany County has enacted a policy to eliminate manufacturer's personal property tax. In fiscal years 2000 through 2002, 25% of the assessed value of the property was exempted from taxation for a 75% grand total exemption. Allegany County is one of six counties within the State of Maryland that taxes manufacturer's personal property. A total of \$2.8 million has been saved over three years by manufacturing personal property taxpayers. This is a cash loss to Allegany County government.



## Allegany County, Maryland General Fund Debt Service Transfer FY 2002 Budget

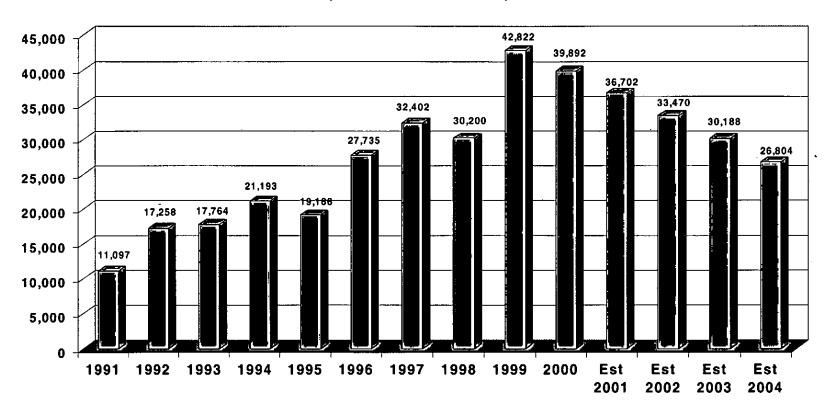


**Total Transfer \$5,098,363** 



# Allegany County, Maryland Existing General Obligation Debt

(Dollars in Thousands)

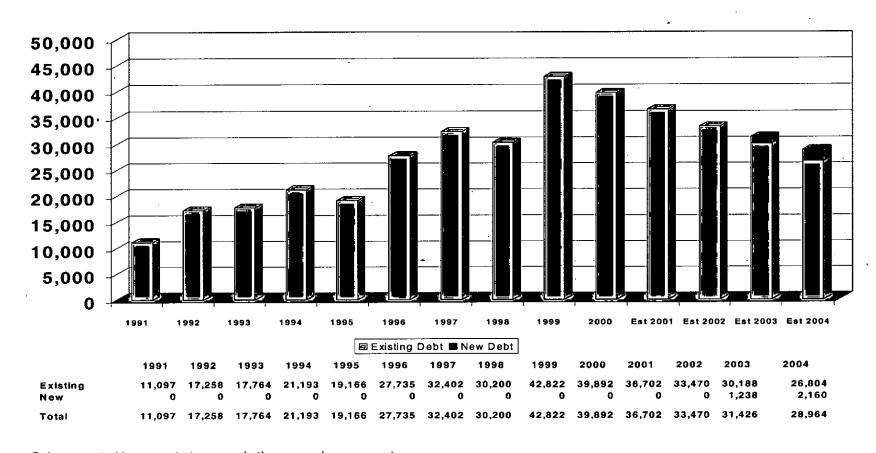


Debt supported by property taxes and other general government revenues Fiscal Year 2001 Estimated, Fiscal Years 2002- 2004 Projected Prepared by Allegany County Finance Office



## Allegany County, Maryland Existing & Proposed General Obligation Debt

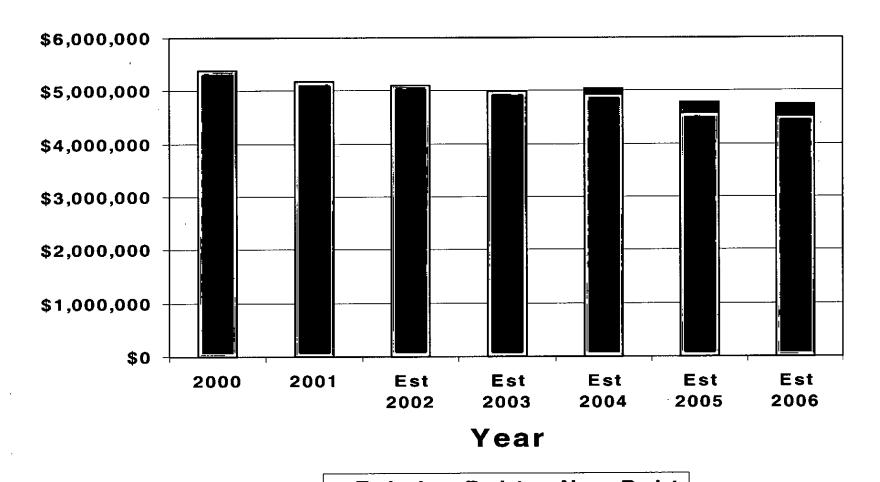
(Dollars in Thousands)



Debt supported by property taxes and other general government revenues Fiscal Year 2001 Estimated, Fiscal Years 2002- 2004 Projected Prepared by Allegany County Finance Office



# General Fund Debt Service Payments



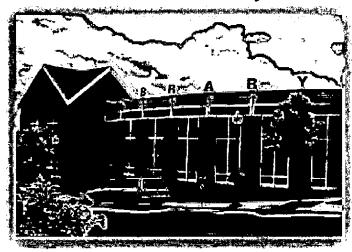
■ Existing Debt ■ New Debt

## **Capital Improvement Projects**

John Humbird School PAYGO Project



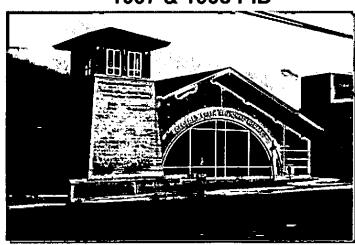
Frostburg Library
1997 & 1998 PIB Project



Allegany College Science Building
1998 PIB Project



Georges Creek Library 1997 & 1998 PIB

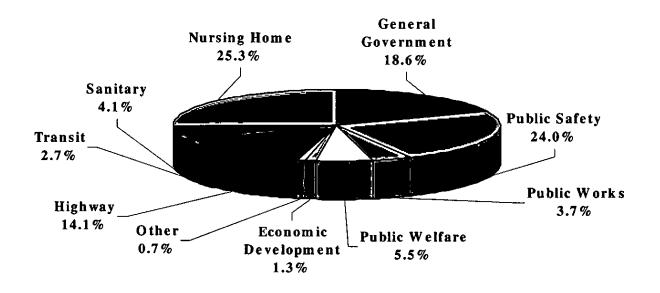


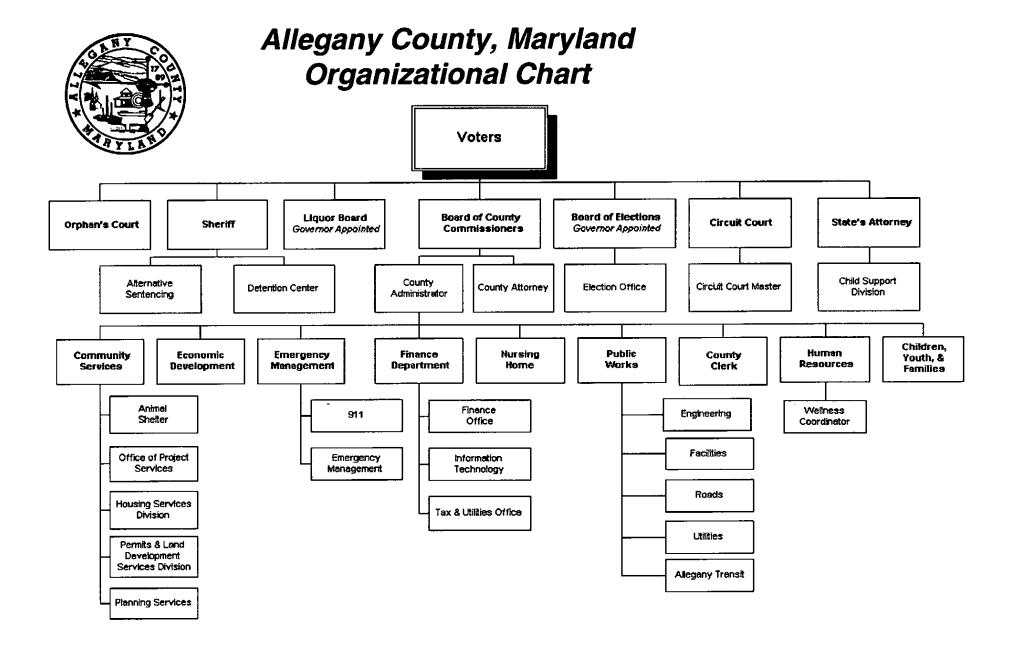


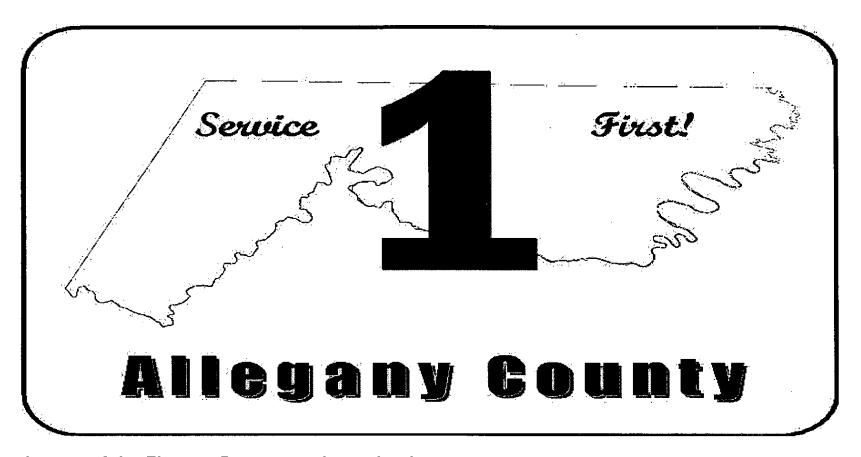
### Allegany County Full Time Equivalent Positions

)	Fiscal Year		Fiscal Year		
	2001		2002	<u></u>	Change
General Government	96.4	19.1%	100.9	18.6%	4.5
Public Safety	102.2	20.3%	130.0	24.0%	27.8
Public Works	19.9	3.9 %	20.1	3.7 %	0.2
Public Welfare	22.5	4.5%	30.2	5.5%	7.7
Economic Development	8.1	1.6%	6.8	1.3%	-1.3
Other	4.6	0.9%	3.8	0.7%	-0.8
Highway	76.0	15.1%	76.3	14.1%	0.3
Transit	14.5	2.9%	14.5	2.7%	0.0
Sanitary	22.5	4.5%	22.5	4.1%	0.0
Nursing Home	137.0	27.2 %	137.0	25.3 %	0.0
Grand Total Full Time Equivalents	503.7	100.0%	542.1	100.0%	38.4

Full Time Equivalent Positions







As part of the Finance Department's goal to be more responsive to the public and to lower the cost of government, this document along with other information is available on the internet at WWW. GOV. ALLCONET.ORG. Feel free to contact us or EMAIL us at FINANCE@ALLCONET.ORG.